

The School District of the City of York, Pennsylvania



**Draft Budget**  
**2016-2017**  
**May 9, 2016**

**District Administration**  
**Building**

The School District of the City of York, Pennsylvania



## **2016-2017 Budget Presentation**

### **Recovery Plan Goals for 2016-2017**

- **Due to the delayed approval of the 2015-16 state budget , the 2016-17 budget for the School District of the City of York will not reflect the proposed funding from the Governor’s 2016-17 budget.**
- **The 2016-17 budget calls for the use of fund balance to cover the increase in costs associated with the proposed Recovery Plan initiatives**
- **Any additional funds allocated and approved by the state in 2016-17 will be used to implement the remaining initiatives of the Recovery Plan.**

The School District of the City of York, Pennsylvania



## **2016-2017 Budget Presentation**

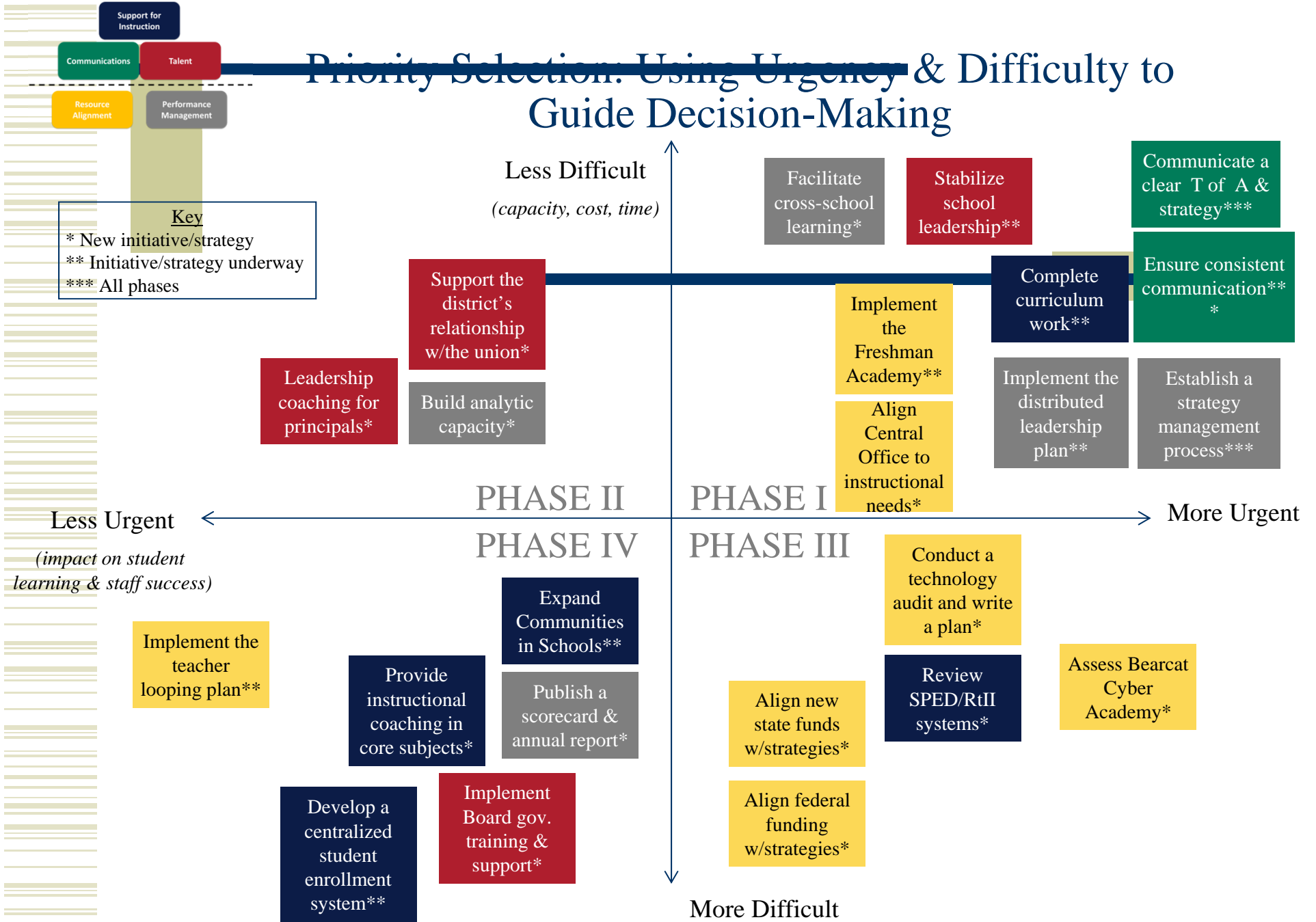
### **Recovery Plan Goals for 2016-2017**

**The 2016-17 budget for the School District of the City of York reflects the goals outlined in the current Financial Recovery Plan.**

**The Plan identified five priority areas for improvement for the district:**

- **Support for Instruction**
- **Communication**
- **Talent**
- **Resource Alignment**
- **Performance Management**

# Priority Selection: Using Urgency & Difficulty to Guide Decision-Making



The School District of the City of York, Pennsylvania



## **2016-2017 Budget Presentation**

### **Recovery Plan Goals for 2016-2017**

- **Several initiatives to address these priorities were suggested in the plan. Some of them have been enacted as part of the 2015-2016 budget, and others, due to lack of funding, have not been put into place**
- **The 2016-17 budget continues the implementation of the initiatives called for in the Recovery Plan**

The School District of the City of York, Pennsylvania



## **2016-2017 Budget Presentation**

### **Recovery Plan Goals for 2016-2017**

**The budget items proposed for 2016-17 are based on the following Recovery Plan initiatives:**

- **Provide Instructional Coaching in Core Subjects**
- **Complete Curriculum Work**
- **Assess the Bearcat Cyber Academy**
- **Support the District's Relationship with the Union**
- **Increase Pre-Kindergarten Classrooms**

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## **2016-2017 Budget Presentation**

### **Academics / Instructional**

- **Demonstrate continuous improvement in student achievement in the areas of math, ELA and science as measured by the PSSA and Keystone exams.**
- ◆ **Provide early assistance to children who are having difficulty learning**
- **Develop and implement additional early childhood programs for four year olds in the City of York**
- **Acquire grants that are aligned with district goals**

The School District of the City of York, Pennsylvania



## **2015-2016 Budget Presentation**

### **Other Goals**

- **Improve the data management information systems in the school district by making them more reliable and user friendly**
- **Increase focus on matters relating to safety and security in all schools**
- **Continue to provide professional development for staff in the Multi Tiered Support System, formally known as (RTII) framework**
- **Continue to provide professional development for staff on the School-wide Positive Behavior / Intervention Support program**



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## **2016-2017 Budget Presentation**

### **Programs Continuing for the 2016-2017 Budget**

- **Maintain funding for the two district Pre-K classrooms**
- **Maintain funding for the Cornerstone Program**
- **Maintain funding for the Goodridge Academy Alternative School**
- **Maintain funding for music and athletic stipends for our music and athletic programs**
- **Maintain funding for a Restorative Practices Academy program at the Goodridge Academy**

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## **2016-2017 Budget Presentation**

### **Programs Continuing for the 2016-2017 Budget**

- **Maintain funding for an in-house Therapeutic Emotional Support program at Hannah Penn K-8 School.**
- **Maintain funding for the Bearcat Cyber Academy**
- **Maintain funding for the William Penn Performing Arts Institute**
- **Maintain funding for the K-8 Afterschool Recreation Program**
- **Maintain funding for the Behavior Specialists Program**

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## **2016-2017 Budget Presentation**

### **Programs Continuing for the 2016-2017 Budget**

- **Maintain funding for the implementation of site-based management (Distributive Leadership) in district buildings**
- **Maintain funding to provide professional development for all teachers and administrators on how to utilize site-based management (Distributive Leadership) techniques in their buildings**
- **Maintain funding for a bi-lingual centralized intake center for registration**
- **Maintain funding for a comprehensive K-8 educational program which offers foreign language, art, music and physical education**

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## **2016-2017 Budget Presentation**

### **Programs Continuing for the 2016-2017 Budget**

- **Maintain funding for the Freshman Academy**
- **Maintain funding for a consistent internal and external communication system**
- **Maintain funding for career counseling services at William Penn High School**
- **Maintain funding for an extended school day for all K-8 students**

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## **2016-2017 Budget Presentation**

### **New Programs Proposed for the 2016-2017 Budget**

- **Increase current district funded Pre-K classrooms from one class to two classes (one teacher and one aide)**
- **Fund the purchase of ELA resource materials for students in grades K-8 and math/science resource materials for students in grades 7-8**
- **Create part-time curriculum coaches to provide staff training and support in reading/English/writing instructional strategies-one in each building**

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## **2016-2017 Budget Presentation**

### **New Programs Proposed for the 2016-2017 Budget**

- **Improve the Bearcat Cyber Program by adding a full time teacher and bilingual office assistant. This will allow the creation of an on-site classroom for students to receive instructional support**
- **Increase safety and security at each school and reduce the number of external suspensions by assigning a Character Education Room monitor to each building**

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## **2016-2017 Budget Presentation**

### **Financial**

- **Provide a budget that:**
  1. **Supports the goals of the Recovery Plan with respect to improved academic performance and health and safety**
  2. **Continues the District's movement towards financial stability**

The School District of the City of York, Pennsylvania



## 2016-2017 Budget Presentation

### Financial

▪ **Review of Projections for 2016-17:**

<b>Beginning actual fund balance</b>	<b>\$ 12,354,886</b>
<b>Projected revenues 2016-17</b>	<b>\$124,300,797</b>
<b>Projected expenditures 2016-17</b>	<b>\$123,432,790</b>
<b>Projected Operating Surplus</b>	<b>\$ 868,000</b>
<b>Projected fund balance at 6/30/17</b>	<b>\$ 13,222,893</b>



The School District of the City of York, Pennsylvania



## **2016-2017 Budget Presentation**

### **Financial**

- **Major contributing factors to the 2015-16 operating surplus**
  - **Additional state revenues**
  - **Refinancing of bonds**

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## **2016-2017 Budget Presentation**

### **How is the budget compiled?**

**The district budget is comprised of revenues and expenditures.**

**The revenue budget is based on prior year history and on estimated state budget allocation.**

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## 2016-2017 Budget Presentation

### How is the budget compiled?

The expenditure budget is separated into the various categories:

1. **Salary and Benefits:** Determined from existing employee contracts and benefit rate requirements. These costs represent about 50% of the budget.
2. **Charter Payments:** Charter payments are budgeted based upon projected enrollments at the charter schools. These costs represent about 20% of the budget.

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## 2016-2017 Budget Presentation

### How is the budget compiled?

3. **Tuition to other schools:** These costs include the tuitions paid for students attending the York County School of Technology, Lincoln IU, and students projected to be in various other placements outside the District. It represents about 7% of the budget.
4. **Debt Service Payments:** These are the scheduled payments of principal and interest on the District's debt issues. These costs represent about 10% of the budget.
5. **Other Costs:** The other costs within the District are budgeted based upon the needs of the various departments and functions within the District. These costs represent about 13% of the budget.

The School District of the City of York, Pennsylvania



## **2016-2017 Budget Presentation**

### **How is the budget compiled?**

- **The various expenditures are combined into a Total Expenditure Budget.**
- **All District Revenues are combined into a revenue budget**
- **Central Administration reviews the revenue and expense budgets and then presents them to the Board with a list of expenditure and revenue adjustment recommendations in order to balance the budget.**

The School District of the City of York, Pennsylvania



## **2016-2017 Budget Presentation**

### **How is the budget compiled?**

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## 2016-2017 Budget Presentation



**This is where we are today**

<b>Total Revenues</b>	<b>\$ 125,039,153</b>
<b>Total Expenditures</b>	<b>\$ 127,656,258</b>
<b>Budget Deficit</b>	<b>\$ (2,617,105)</b>

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## **2016-2017 Budget Presentation**

**Budgeted Revenue = \$125,039,153**

**Budgeted Revenue Detail**



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“Great Expectations: Failure is Not an Option”

## 2016-2017 Budget Presentation



### Revenue Line Items:

**6111 - Current Real Estate Taxes    \$26,276,718**

**No increase in millage. Same as last year at 33.7361 mills. Collection rate of 87%--same as last year.**

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## **2016-2017 Budget Presentation**

- **Total Local Revenues are budgeted at \$ 34,418,298**
- **This is about even with last year's budget**

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“Great Expectations: Failure is Not an Option”

## **2016-2017 Budget Presentation**



### **Revenue Line Items:**

- **7110 - Basic Education Funding Subsidy \$58,969,640**
- **This is the same amount as actually received in 2015-2016.**

The School District of the City of York, Pennsylvania



## **2016-2017 Budget Presentation**

- **Total State revenue is budgeted at \$84,365,865**
- **This represents about 67% of the total revenue of the District.**

The School District of the City of York, Pennsylvania



## **2016-2017 Budget Presentation**

**Budgeted Expenses = \$127,656,260**

**Budgeted Expense Detail  
(Salary/Benefits and Other Costs)**

The School District of the City of York, Pennsylvania



## **2016-2017 Budget Presentation**

### **Expense Line Items:**

**Personnel Budget: \$67,637,789**

- **Includes all salaries and benefits for employees.**
- **Salaries are budgeted at the same salary rates for 2016-17 in accordance with settled CBA's and MOU's.**
- **Retirement rate is budgeted at 29.69% for 2016-17 as compared to 25.84% for 2015-16.**

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## **2016-2017 Budget Presentation**

### **Expense Line Items:**

#### **Charter School Payments:**

**Total budget payments to charter schools \$22,398,600**

**Represents a reduction of approximately \$2,588,785**

The School District of the City of York, Pennsylvania



## 2016-2017 Budget Presentation

### Budget Summary:

<b>Revenue Budget</b>	<b>\$ 125,039,153</b>
<b>Expenditure Budget</b>	<b>\$ 127,656,258</b>
<b>2016-17 Operating Surplus/(Deficit)</b>	<b>\$ (2,617,105)</b>
<b>Ending Available Fund Balance</b>	<b>\$ 10,605,788</b>



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## Questions & Comments